



FY 2022 – Conference Call Note

Dr. Christian Hartel (CEO), Dr. Tobias Ohler (CFO) March 14, 2023

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WACKER FY 2022 Highlights

Financials



Operations



Sustainability /



€8.21bn

Sales (+32% yoy) Driven by pricing

€2.08bn

EBITDA (FY 2021 €1.54bn)

€439m

Net Cash Flow (FY 2021 €761m) €25.18

EPS (FY 2021 €16.24)

€12.00

Dividend proposal (2021 €8.00)

Pricing Management

drives Chemicals EBITDA up 45% yoy despite significant headwinds

Higher Polysilicon Prices

reflect strong demand, low inventory levels throughout 2022

Shape the Future

restructuring on track, supports very strong financial position

Progress Made to Net Zero

CO₂ emissions¹ 11% lower yoy, renewable power for silicon metal

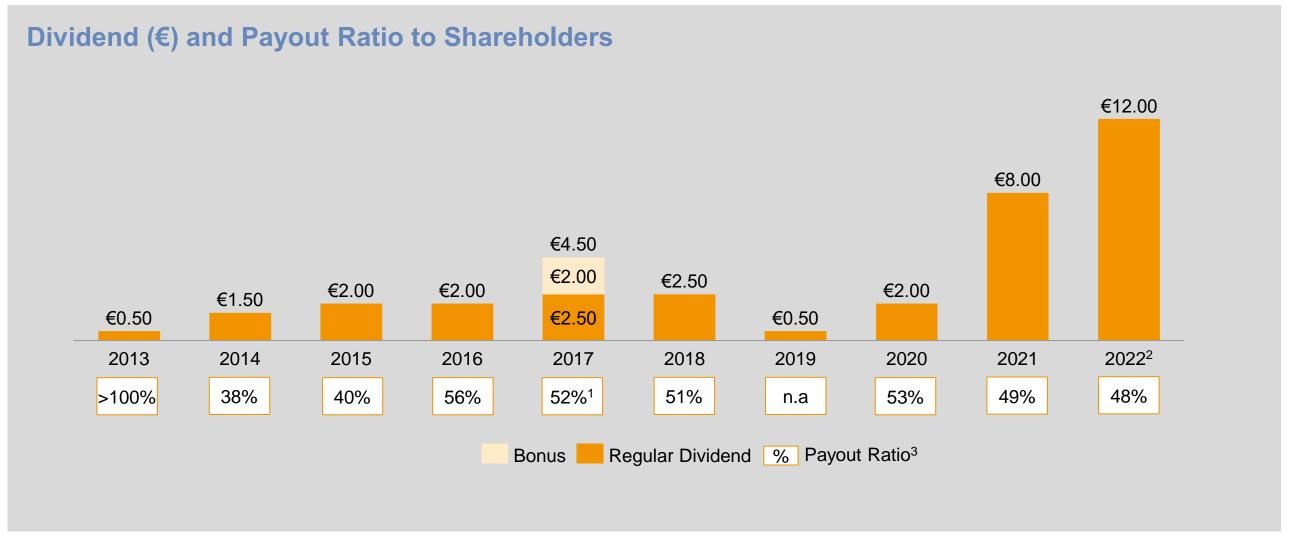
Sustainability Reporting

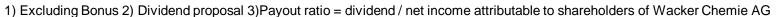
1st time integration into **Annual Report with** progress towards KPIs

Record FY 2022 Results **Achieved**

1) Scope 1 and Scope 2 emissions

Record High Dividend Proposed for FY 2022







A New Phase with New Group Targets for 2030



Faster Growth, Bolder Moves, High Profitability

▶ SALES: >€10bn

▶ EBITDA Margin: >20%

VOLUME/MIX CAGR: 1.5 − 2x historic

▶ ROCE: 2x Cost of Capital



Strategic Growth Projects

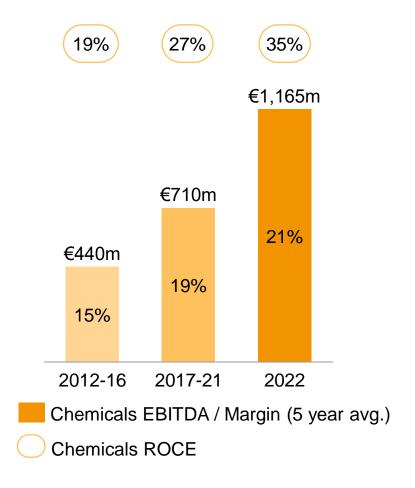
▶ SILICONES: Specialties

▶ POLYMERS: Tandems (VAE+DPP)

▶ BIOSOLUTIONS: Biologics

▶ POLYSILICON: Semi

Chemicals Financial KPIs



Strategic Investments for Future Growth









SILICONES

Burghausen & Nünchritz

CapEx: >€100m

Completion: 2023-24

Panagarh, India

CapEx: <€100m

Completion: 2023

Charleston

CapEx: >€100mCompletion: 2025

POLYMERS

Nanjing

CapEx: >€100m

Completion: 2023

BIOSOLUTIONS

Halle: mRNA Competence Center

CapEx: >€100m

Completion: 2024

Munich: Biotech Research Center

CapEx: <€100mCompletion: 2024

POLYSILICON

Burghausen: semiconductor

CapEx: >€100m

Completion: 2023-26

Our Growth Formula: Specialties, Resilience and Sustainability

Outlook for 2023



FY 2023 Group Guidance

- Sales of €7.0 7.5bn
- EBITDA of €1.1 1.4bn
- CapEx of around €650m

Q1 Trading Update

- Sales of about €1.7bn with EBITDA in the range of €250 280m
- ▶ Sequentially, Chemicals EBITDA¹ higher, Polysilicon substantially lower

1) Chemicals EBITDA higher excluding the +€72m from the revaluation of an at equity JV participation (SILICONES) in Q4



Profit & Loss Statement Record EPS with Pricing Offsetting Unprecedented Headwinds

Profit & Loss (€m)

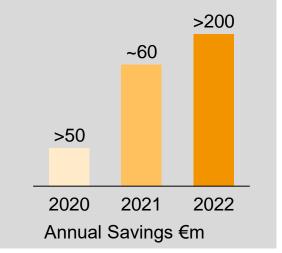
	FY 2022	FY 2021
Sales	8,209	6,208
Gross profit from sales	2,161	1,673
Gross margin	26.3%	26.9%
EBITDA	2,081	1,539
EBITDA margin	25.3%	24.8%
EBIT	1,679	1,134
EBIT margin	20.4%	18.3%
Net income	1,282	828
EPS	25.18	16.24

Comments

- Sales +32% yoyVolume/Mix -1%, Price +29%, FX +4%
- ► EBITDA +35% yoy Record result despite unprecedented rise in raw materials, energy and logistics costs +€1.3bn yoy

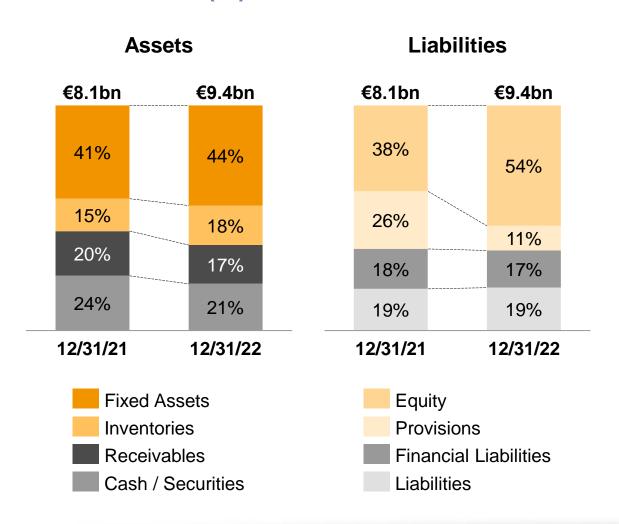
Successful Restructuring

- Shape the Future program on track to meet €250m saving in 2023
- Leaner organization and strengthened customer focus



Balance Sheet Composition Resilient Financials with €5bn in Equity and €2bn in Liquidity

Balance sheet (%)



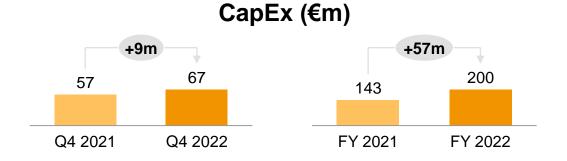
Characteristics 12/31/22

- Cash & Securities:High level of liquidity at €2.0bn unchanged yoy
- Working Capital:+€450m yoy on higher sales / unprecedented raws
- Pension Provisions:€1.0bn lower yoy to €769m on higher discount rates
- Shareholder Equity:+€1.9bn yoy to €5.0bn on record earnings / lower pensions

SILICONES FY EBITDA +59% YoY to €876m, Driven by Strong Demand, Mix and Pricing







Highlights

- Specialties pricing largely stable, standards under pressure towards year-end
- Strong demand / very high utilization in H1 shifted to lower utilization rates in Q4 on customer destocking
- Increased CapEx to meet customer pull for Specialties

Outlook 2023

- Sales of €3.1 3.3bn with an EBITDA margin of around 15%
- Higher Specialties volumes, lower ASP in standards
- ▶ EBITDA held back by trailing higher raw material costs

1) 2022 EBITDA figures include +€72m from the revaluation of an at equity JV participation in China



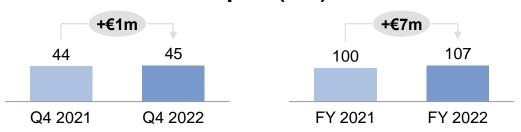
POLYMERS FY EBITDA +14% YoY to €289m, Despite Unprecedented Raw Material Headwinds



EBITDA (€m) / margin



CapEx (€m)



Highlights

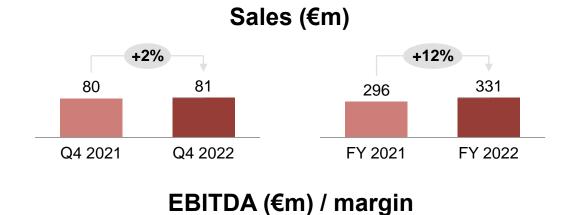
- Sales supported by higher prices and strong demand in H1
- H2 with low utilization rates, low order intake due to destocking and seasonality in construction
- Responsive pricing actions stabilize margin and help drive absolute EBITDA growth despite raw material inflation
- New capacities in Nanjing to support regional growth and capacity leadership

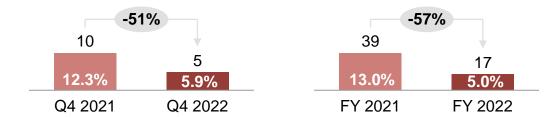
Outlook 2023

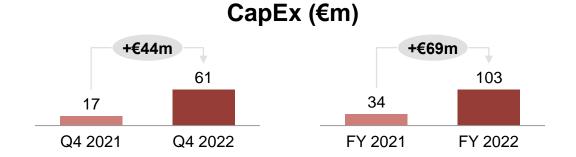
- Sales of approx. €1.8bn with an EBITDA margin slightly above PY
- Positive mix effects, lower ASP and volumes yoy

BIOSOLUTIONS

FY Sales Growth Driven by BioIngredients, EBITDA Burdened by Upfront Costs







Highlights

- BioIngredients sales growth driven by strong demand for cyclodextrins and cysteine
- BioPharma lower due to ongoing effects of a former customer not servicing their contractual obligations
- EBITDA with upfront costs related to the German pandemic preparedness plan, digitalization and Force Majeure in H1

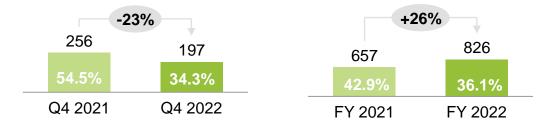
Outlook 2023

- Low-double-digit % sales growth with continued growth in biologics, especially BioPharma
- EBITDA signficantly higher than PY

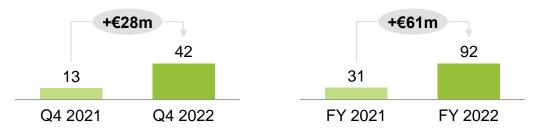
POLYSILICON FY EBITDA +26% YoY to €826m on Strong Pricing and Higher Semi Volumes



EBITDA (€m) / margin



CapEx (€m)



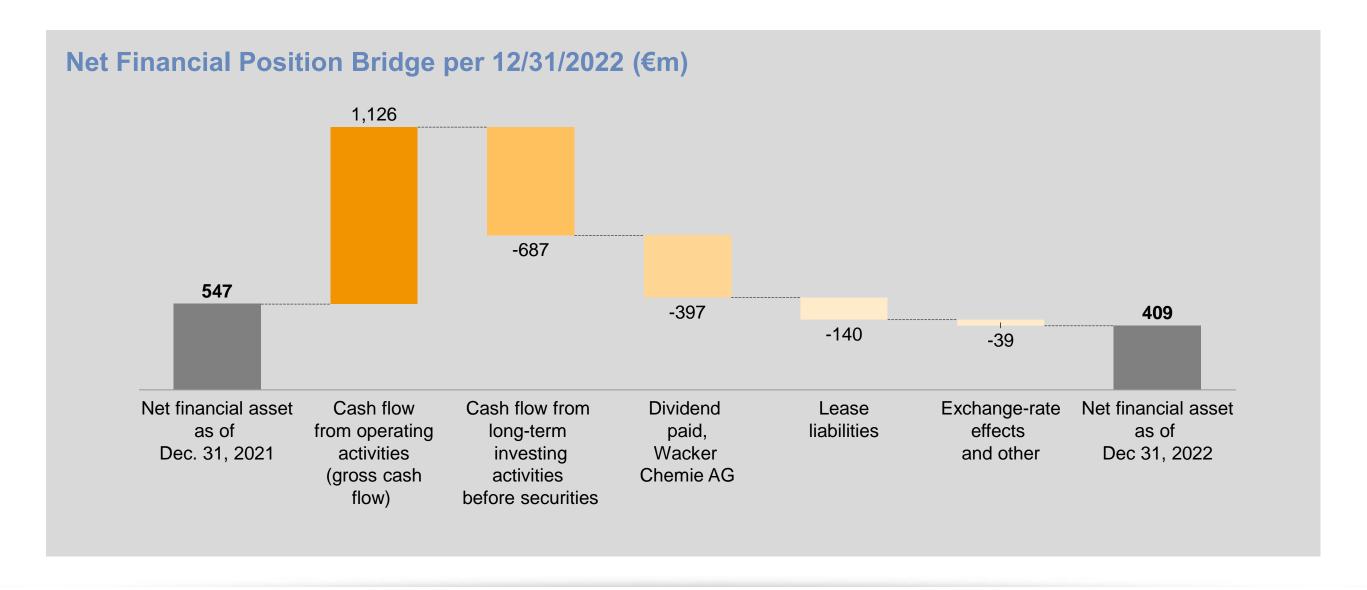
Highlights

- Strong demand and very good solar ASP
- Continued mix improvements with higher Semi volumes & prices
- EBITDA with significantly higher costs for energy yoy
- Higher CapEx to support Semi customer's growth

Outlook 2023

- Sales of €1.6 1.8bn with an EBITDA between €300 – 500m
- Lower solar ASP, continued high energy costs in Germany
- Lower volumes from plant maintenance and Semi shift

Net Financial Position Record Gross Cash Flow Supports Step-Up in Growth CapEx and Dividends



Q1 Trading Update Sales of about €1.7bn with EBITDA in the Range of €250 – 280m

SILICONES

- Sales and EBITDA sequentially higher excluding revaluation effects in Q4¹
- EBITDA held back by continued low utilization rates and trailing raw material costs

POLYMERS

- Sales at Q4 level with EBITDA sequentially higher
- Demand from Construction with a slow start to the year

BIOSOLUTIONS

- Profitability in 2023 still burdened by upfront costs for future growth
- ▶ 2023 with strong growth in sales and earnings in H2

POLYSILICON

- Sales and EBITDA substantially lower sequentially
- Lower solar volumes due to plant maintenance and lower contract volumes

1) 2022 Q4 EBITDA includes +€72m from the revaluation of an at equity JV participation in China



FY 2022 – Q&A Session



CREATING TOMORROW'S OUR SOLUTIONS MAKE A BETTER WORLD FOR GENERATIONS

Appendix Guidance FY 2023

In €m	FY 2022	Outlook 2023
Sales	8,209	€7,000 – 7,500m
EBITDA	2,081	€1,100 – 1,400m
EBITDA margin (%)	25.4	Substantially lower than last year
Net cash flow	439	Positive, substantially lower than last year
CapEx	547	Around €650m
Net financial Assets	409	Low net financial debt
Net Income	1,282	Markedly lower than last year
Depreciation	402	Around €450m
ROCE (%)	34.7%	Higher than cost of capital, substantially lower than last year
Tax Rate (%)	20.7%	Around 20%

Appendix WACKER FY 2022 Results

In €m	FY 2022	FY 2021	% YoY
Sales	8,209	6,208	32
EBITDA reported	2,0811	1,539	35
EBITDA-Margin	25.4%	24.8%	-
EBIT	1,679	1,134	48
EBIT-Margin	20.4%	18.3%	-
Net income for the period	1,282	828	55
CapEx	547	344	59
Net cash flow	439	761	-42
Net Asset Position	409	547	-25

¹⁾ includes €72m exceptional non-cash revaluation of JV in China and the €30m collectively agreed one-off inflation payment

Appendix FY 2022 Results – Breakdown by Business

	FY 2022			FY 2021			
In €m / %	SALES	EBITDA	EBITDA MARGIN	SALES	EBITDA	EBITDA MARGIN	
Chemicals	5,449	1,165	21.4	4,273	806	18.9	
SILICONES	3,453	876	25.4	2,599	553	21.3	
POLYMERS	1,996	289	14.5	1,674	253	15.1	
BIOSOLUTIONS	331	17	5.0	296	39	13.0	
POLYSILICON	2,287	826	36.1	1,530	657	42.9	
Others	171	73	42.7	129	39	29.8	
Consolidation	-29	1	n.a.	-20	-1	n.a.	
WACKER Group	8,209	2,081 ¹	25.4	6,208	1,539	24.8	

	Q4 2022		C	Q4 2021		
SALES	EBITDA	EBITDA MARGIN	SALES	EBITDA	EBITDA MARGIN	
1,128	168	14.9	1,109	203	18.3	
706	123	17.4	657	137	20.8	
421	45	10.6	451	66	14.7	
81	5	5.9	80	10	12.3	
574	197	34.3	470	256	54.5	
50	-14	n.a.	36	42	>100	
-7	-1	n.a.	-6	-1	n.a	
1,827	355 ¹	19.4	1,688	510	30.2	

1) includes €72m exceptional non-cash revaluation of JV in China (SILICONES) and the €30m collectively agreed one-off inflation payment



Appendix Progress Made on Achieving Ambitious Group Sustainability Targets

	2020	2021	2022	2030 Target
Net Zero by 2045				
Value Up				
Sustainable products	83%	89%	90%	100% of products meet defined sustainability criteria
Diversity: Woman in management	17%	19%	21%	33% of management positions held by woman
Regionalization: Management	27%	29%	30%	50% management positions outside Germany
Footprint Down				
CO ₂ e (Scope 1+2) emissions	100%	101%	89%	50% reduction in absolute CO ₂ e emissions
Energy consumption	100%	98%	99%	15% reduction in specific energy consumption
Water withdrawal	100%	98%	102%	15% reduction in specific water withdrawal
Collaboration Beyond				
CO ₂ e (Scope 3) emissions	100%	86%	80%	25% reduction in absolute CO ₂ e emissions
Sustainable supply chain	57%	60%	72%	100% of key suppliers meet defined TfS criteria
Health & Safety				
Chemical accidents with missed workdays ¹	3	4	10	0 days – reoccurring annual target
Severe process safety incidents			3	0 incidents – reoccurring annual target

1) 2022: incidents per million work hours: 3.5

Appendix Strong Growth of Global PV Markets in 2023 Expected

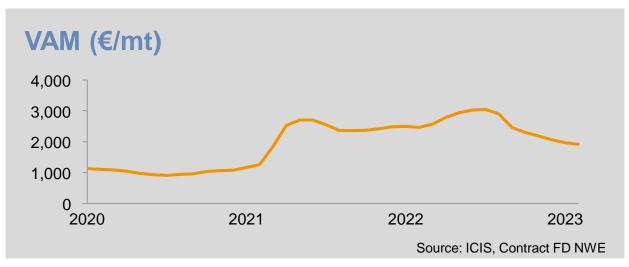
Country	2019	2020	2021	2022	2023e
Germany	4.0	4.8	5.3	7.9	7-10
Spain	4.7	2.6	3.8	7.5	7-10
Europe other	13.0	13.0	19.9	29.6	36-40
Europe total	21.7	21.2	29.0	45.0	50-60
USA	13.3	19.2	25	18.6	25-30
Japan	7.5	8.2	7.5	6.5	6-8
China	30.1	48.2	54.9	87.4	100-120
India	7.3	3.5	12.0	14.0	15-20
Rest of World	34.1	40.7	41.6	78.5	104-112
Total	118 GW	140 GW	170 GW	250 GW	300-350 GW

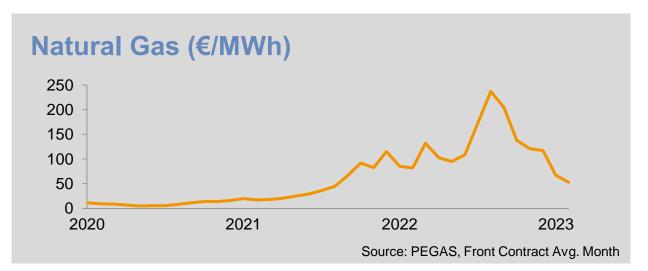
Sources: market surveys, industry announcements, WACKER estimates

Appendix Key Raw Materials, Power and Gas









Appendix Modelling Help

Siltronic AG

- Investment income is reported in WACKER income statement (P&L)
- Investment income equals 30.8% of the net income attributable to the shareholders of Siltronic less the PPA (approx. €4-5m per quarter).

Others Segment

Model with -€20m EBITDA for 2023 before Siltronic

WACKER: Issuer, Contact and Additional Information

Issuer and Contact

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Additional Information



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Deutsche Börse WCH

Financial Calendar

04/28/23 Q1 2023 Results

05/17/23 AGM

07/27/23 Q2 2023 Results

10/26/23 Q3 2023 Results

Publications









CUSTOMER MAGAZINE **FACTBOOK**

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