

Our ESG Goals

Our aim is sustainable value creation for all stakeholders in our portfolio companies and beyond



Environment

- Increase Environmental and Energy Management Systems
- Introduce Energy Efficiency Programs and Measures
- Reduce CO₂eq-emissions by 10 % within each portfolio company until 2028



Social

- Establish and Maintain a Zero-Accident Safety Culture
- Increase occupational Health & Safety Management Systems
- Increase Gender Diversity
- Drive Corporate Social Engagement Initiatives



Governance

- Establish and Maintain a Compliance Management System across the portfolio
- Implementation of a groupwide Code of Conduct and Business Partner and Supplier Code of Conduct

Group-wide integration of ESG practices and reporting

Our approach to ESG integration

Key engagement points through the investment life cycle

Deal Sourcing

Exclusion of Industries

Due Diligence

- ESG Due Diligence assessment to identify and mitigate ESG risks
- First evaluation of ESG status quo at the company which serves as a starting point for the Monitoring and Engagement Phase

Monitoring and Engagement

- Ongoing identification of ESG risks and opportunities within the Groupwide ERM
- Monitoring of ESG performance on a monthly basis
- On-site ESGmanagement support and operational integration by Mutares experts

Ready for Exit

- Companies will have regulatory ESG requirements successfully implemented for standalone operation
- The ESG performance of the company is measurable and will shows an increase over the holding phase

MUTARES



Combined Heat and Power Systems, LED Lightning and Energy Efficient Heating

Our 2022 Energy
Efficiency efforts across
the portfolio lead to
3.150 tonnes of
avoided CO₂ emissions
in 2023 alone.

Spotlight on Compliance:

Compliance Management at Mutares is adapted to the different phases in the portfolio lifecycle



We conduct appropriate due diligence before taking an investment decision.



Realignment

Compliance is mandatory part of the restructuring process, despite significant financial restraints in our portfolio companies.



Optimization

Local management is responsible to adapt Compliance procedures as necessary. The Mutares Compliance Office monitors the development and supports required changes.



Harvesting

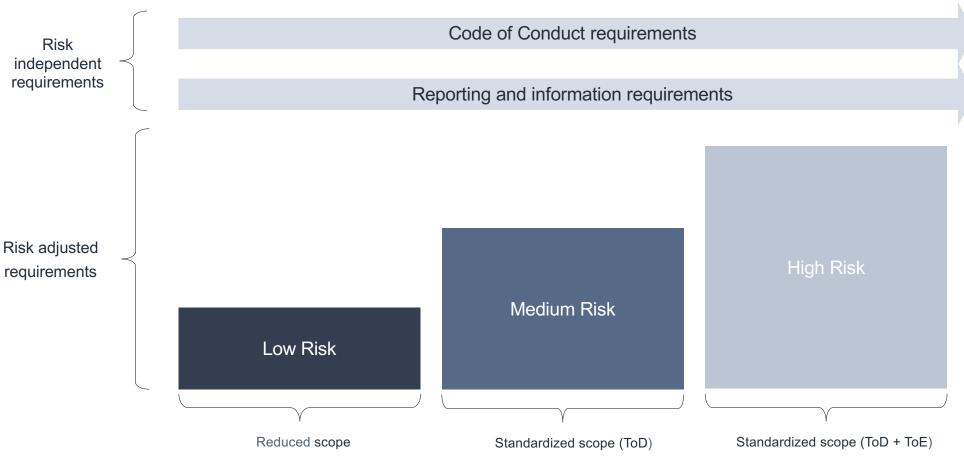
Proper documentation needs to be put in place to show the efficiency and adequacy of the CMS* for a potential future owner.

Compliance Management Systems (CMS) must fit the respective company and the specifics of its business model.

The compliance measures implemented in our portfolio companies therefore also depend on the phase in the portfolio lifecycle in which the company finds itself.

Spotlight on Compliance

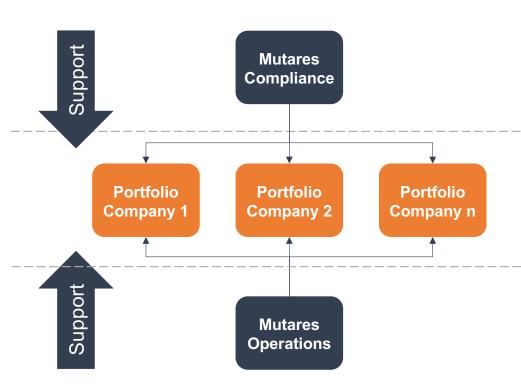
Compliance requirements for the portfolio companies



Compliance Program in Portfolio Companies

Spotlight on Compliance

Compliance Management in the portfolio companies



Compliance specifically for topics at MUX

Certain corporate services for Portfolio Companies:

- Templates (e.g. Code of Conduct, Compliance policies)
- IT Tools
- General guidance and support

Independent responsibility to account for appropriate Compliance measures

- Implementation of appropriate measures
- Clear responsibilities and rules
- Clear communication

Operations shall support the portfolio by

- Support implementation of templates, IT tools and guidance
- Align with Mutares Compliance if needed
- Respond as soon as it is needed

Thank you for your attention! Mutares | Our Approach to ESG







Lennart BauernfeindMutares Compliance Officer



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